



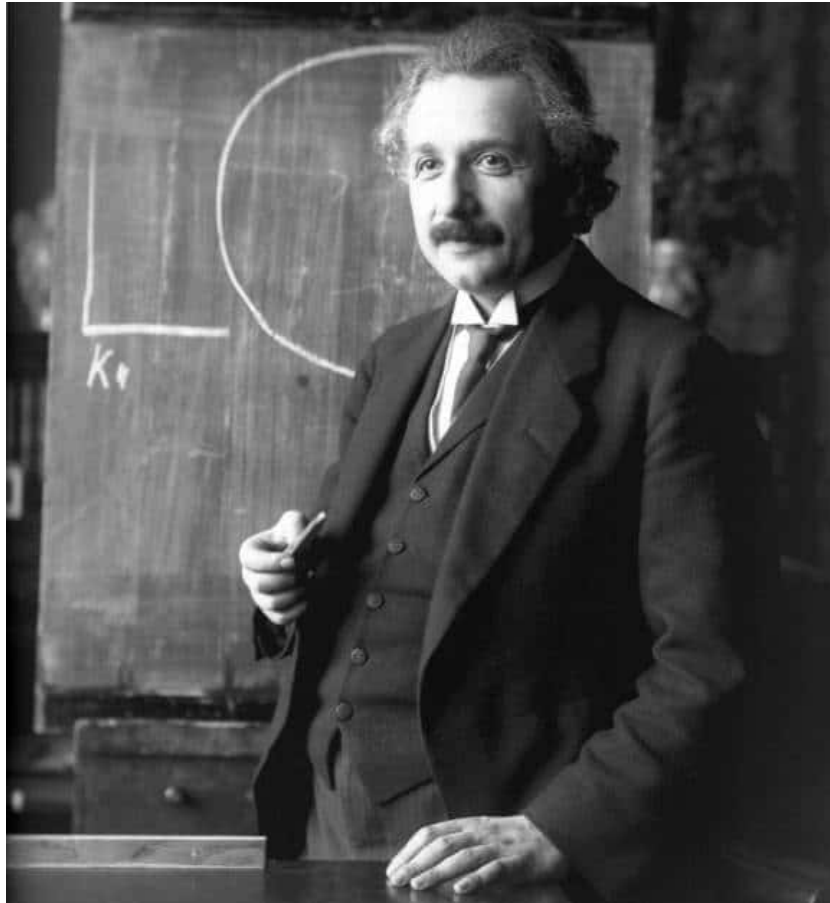
Overview of Select HHR Issues

The Honorable William A. Hazel, Jr., M.D.

May 17, 2017

Joint Subcommittee on HHR Oversight

HHR GOVERNANCE



We cannot solve
our problems with
the same thinking
we used when we
created them.

Albert Einstein - www.quoteikon.com

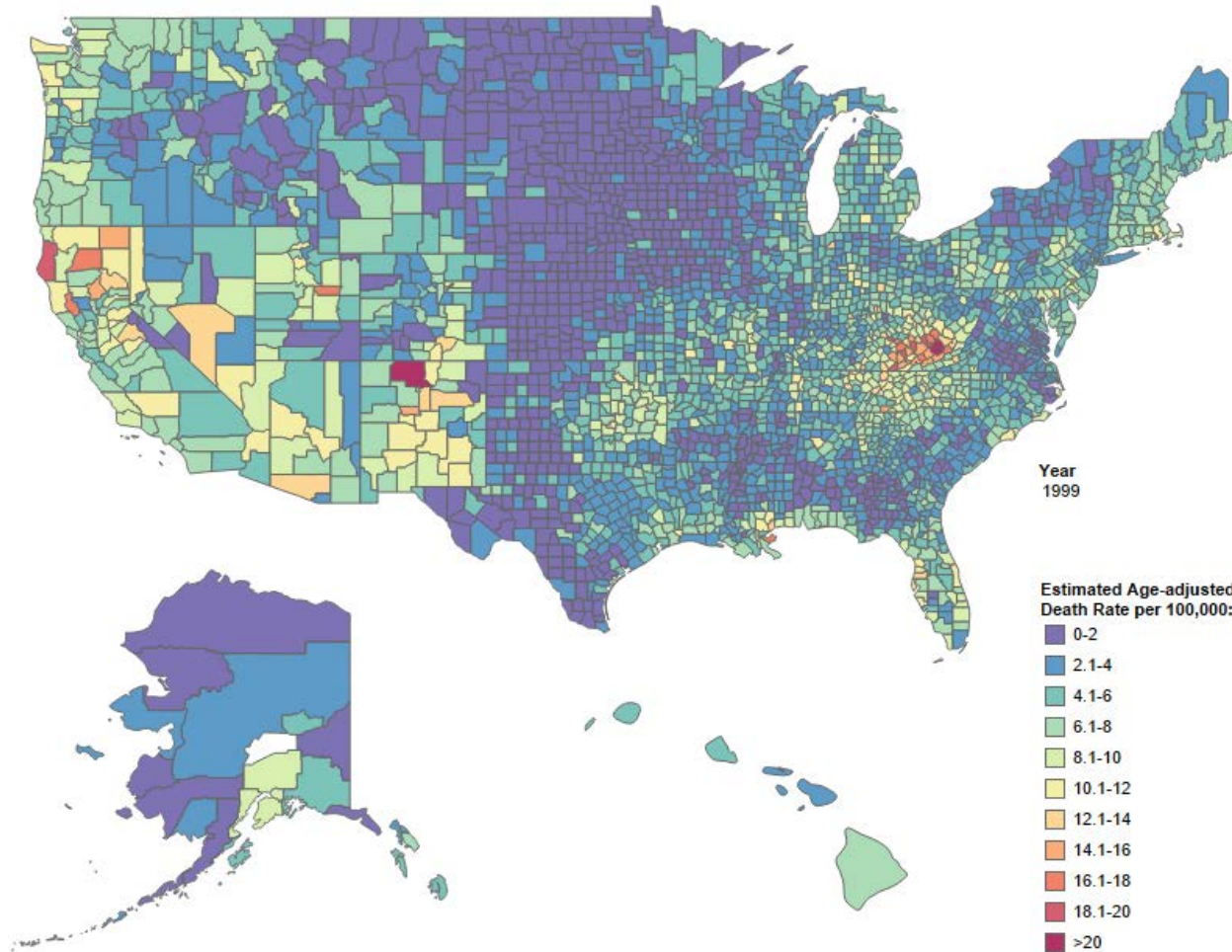
Silos come in many forms...



- Policy
- Funding
- Workflow
- People

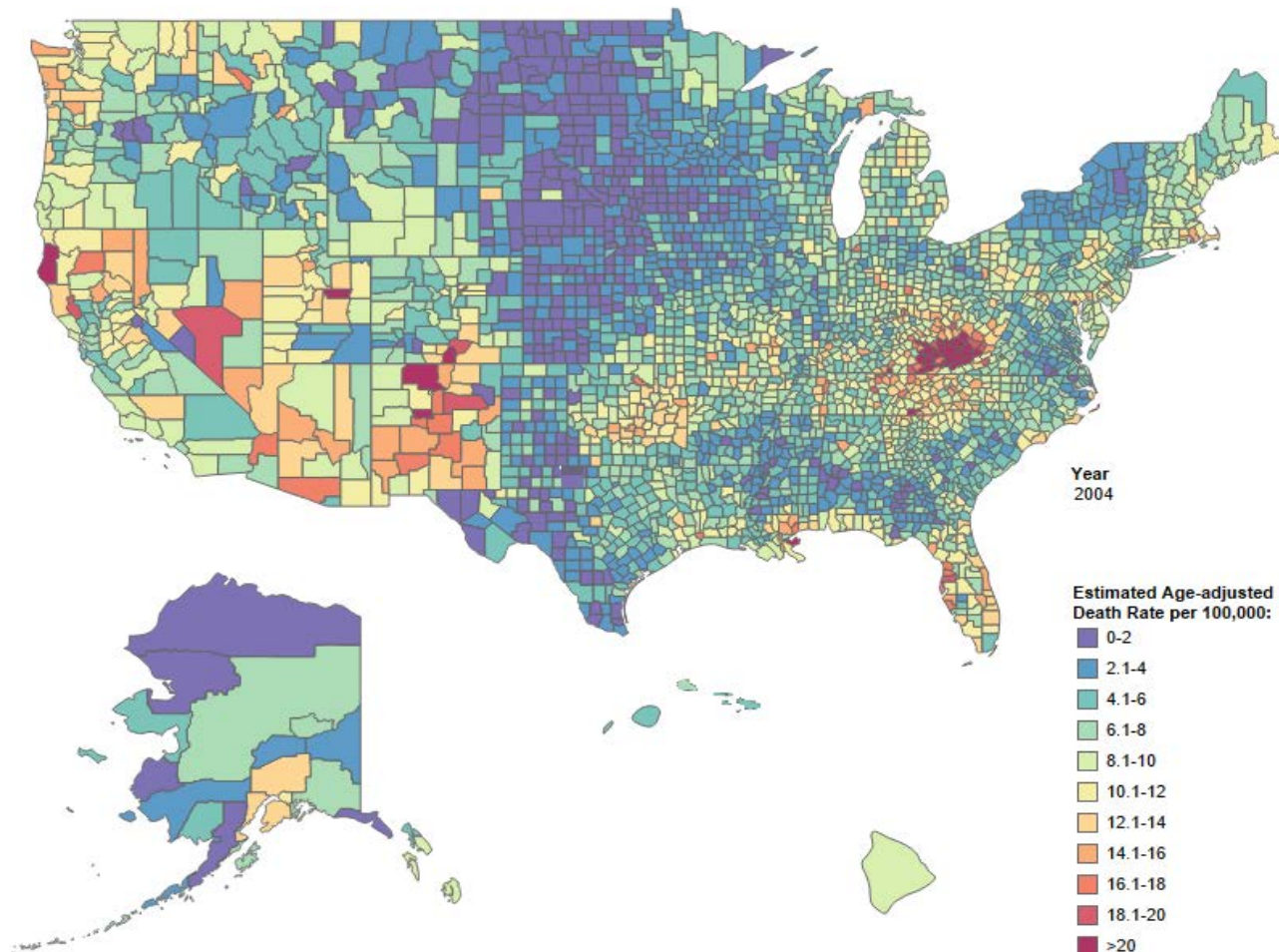


1999 - Estimated drug overdose deaths



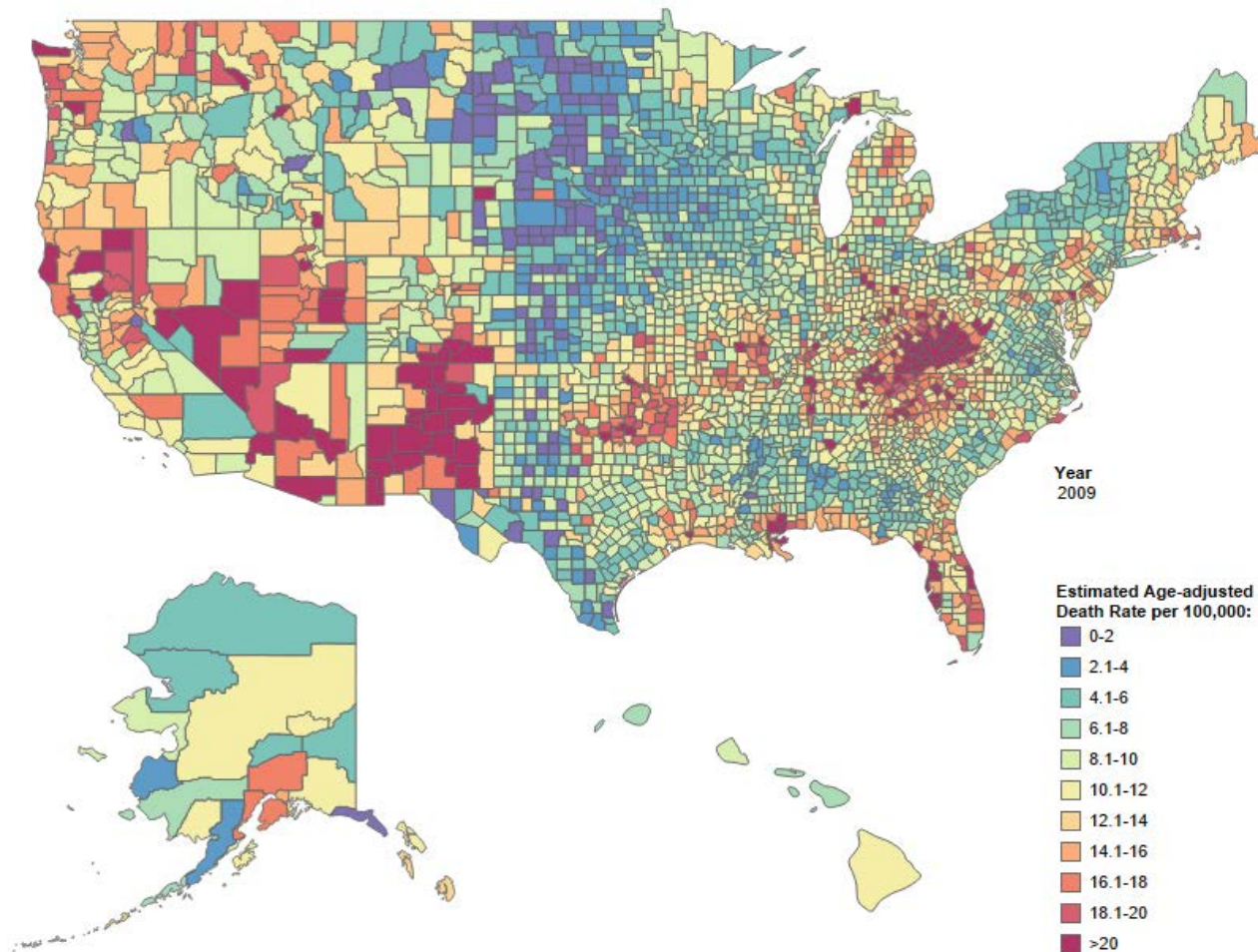
Designed by L. Rossen, B. Bastian & Y. Chong. SOURCE: CDC/NCHS, National Vital Statistics System.

2004 - Estimated drug overdose deaths



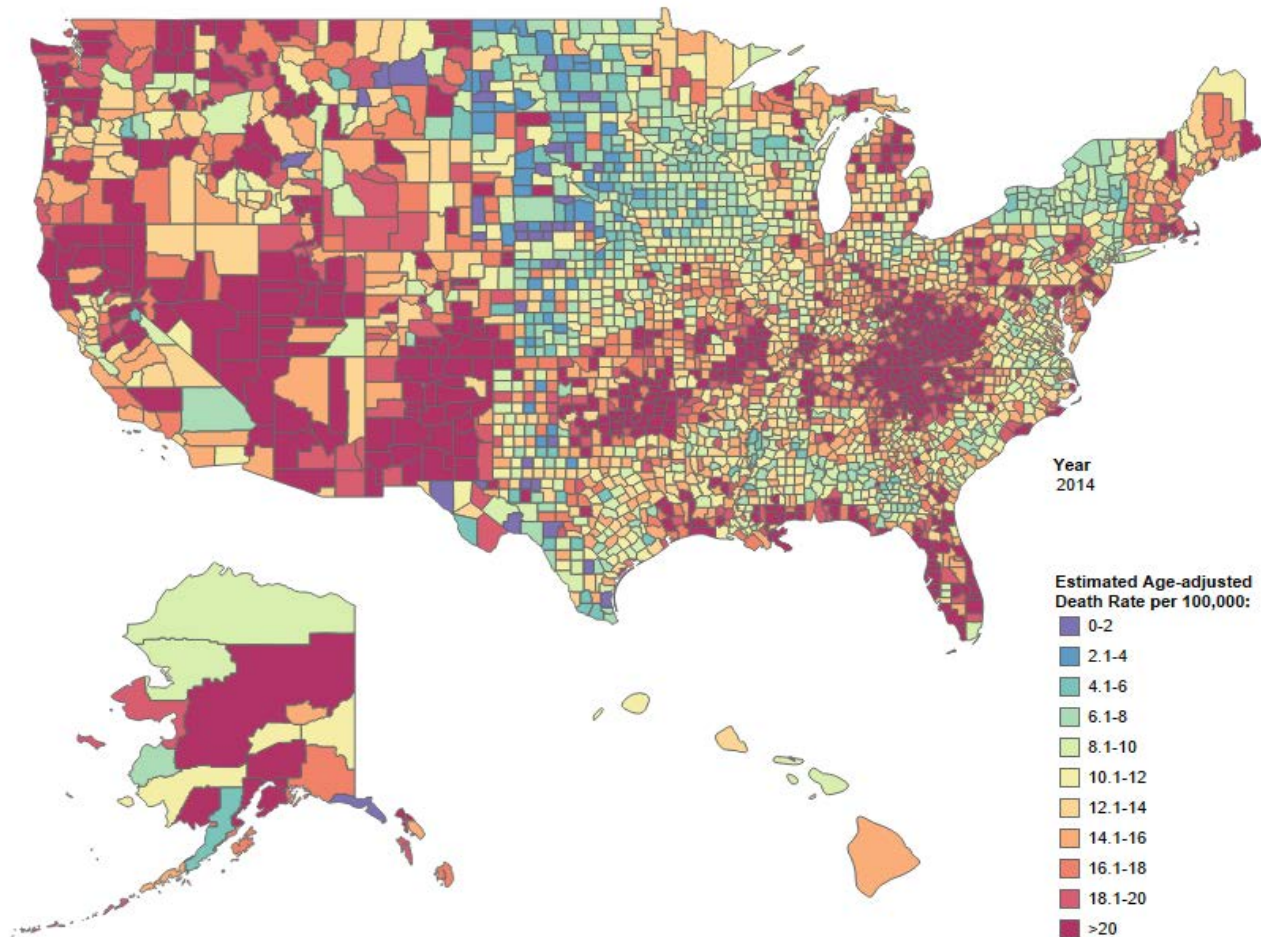
Designed by L. Rossen, B. Bastian & Y. Chong. SOURCE: CDC/NCHS, National Vital Statistics System.

2009 - Estimated drug overdose deaths



Designed by L. Rossen, B. Bastian & Y. Chong. SOURCE: CDC/NCHS, National Vital Statistics System.

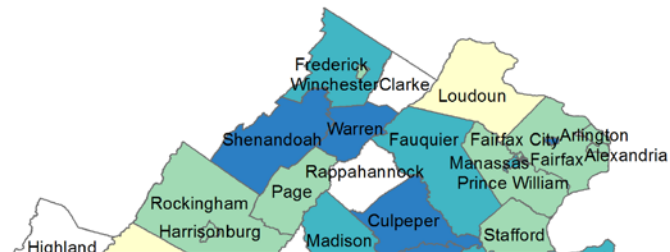
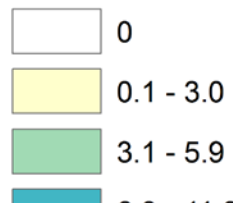
2014 - Estimated drug overdose deaths



Designed by L. Rossen, B. Bastian & Y. Chong. SOURCE: CDC/NCHS, National Vital Statistics System.

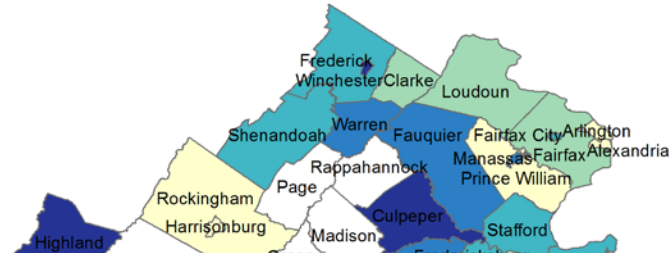
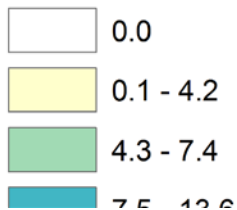
Virginia Rx Opioid Overdose Rate

Rate of fatal prescription opioid overdose (per 100,000)



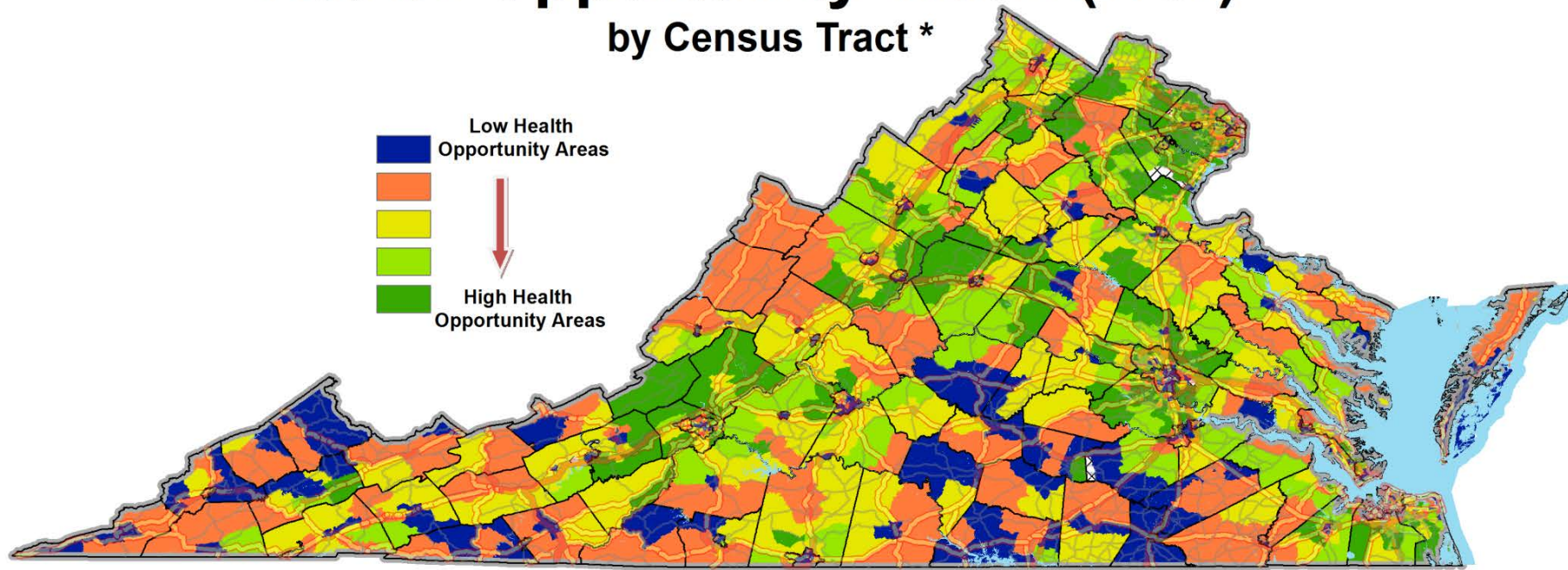
Virginia Heroin/Fentanyl Overdose Rate

Rate of fatal heroin and/or fentanyl overdose (per 100,000)



Health Opportunity Index

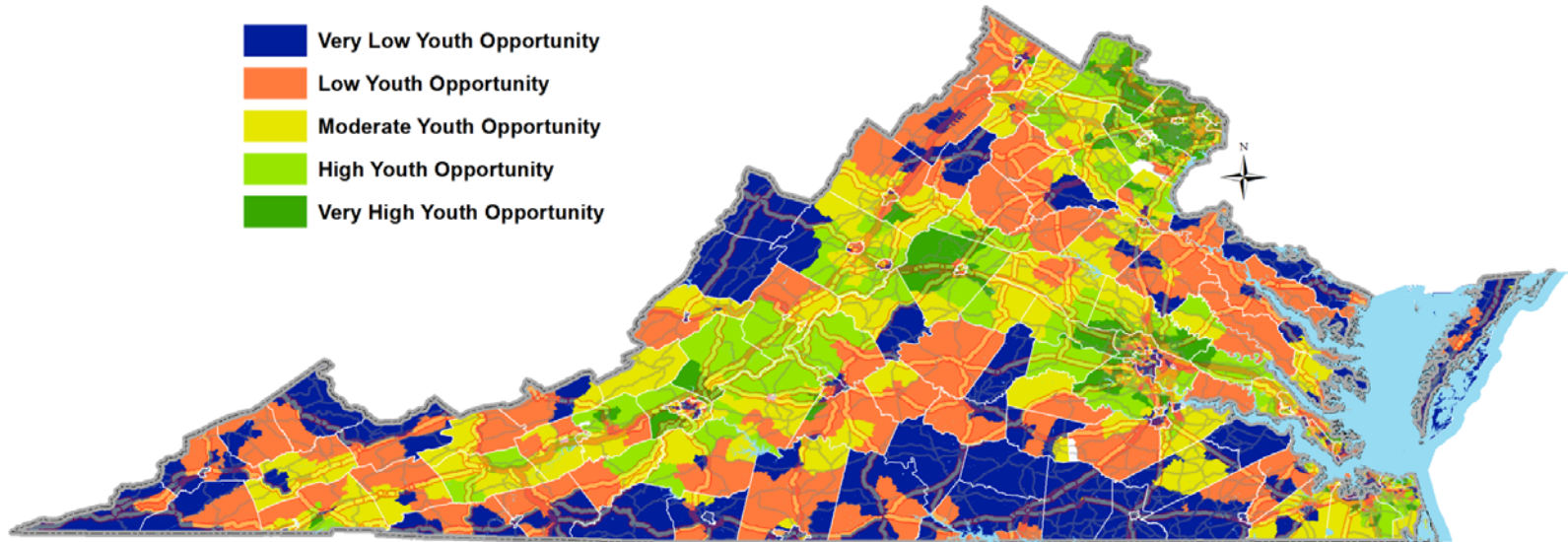
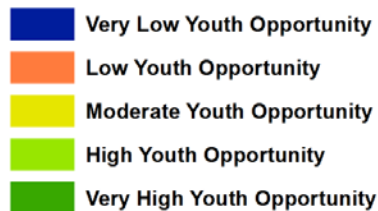
Virginia Health Opportunity Index (HOI) by Census Tract *



* Health opportunity Index (HOI) – The HOI is a composite measure comprising 13 indices that reflect a broad array of social determinants of health

Youth Well-Being Index

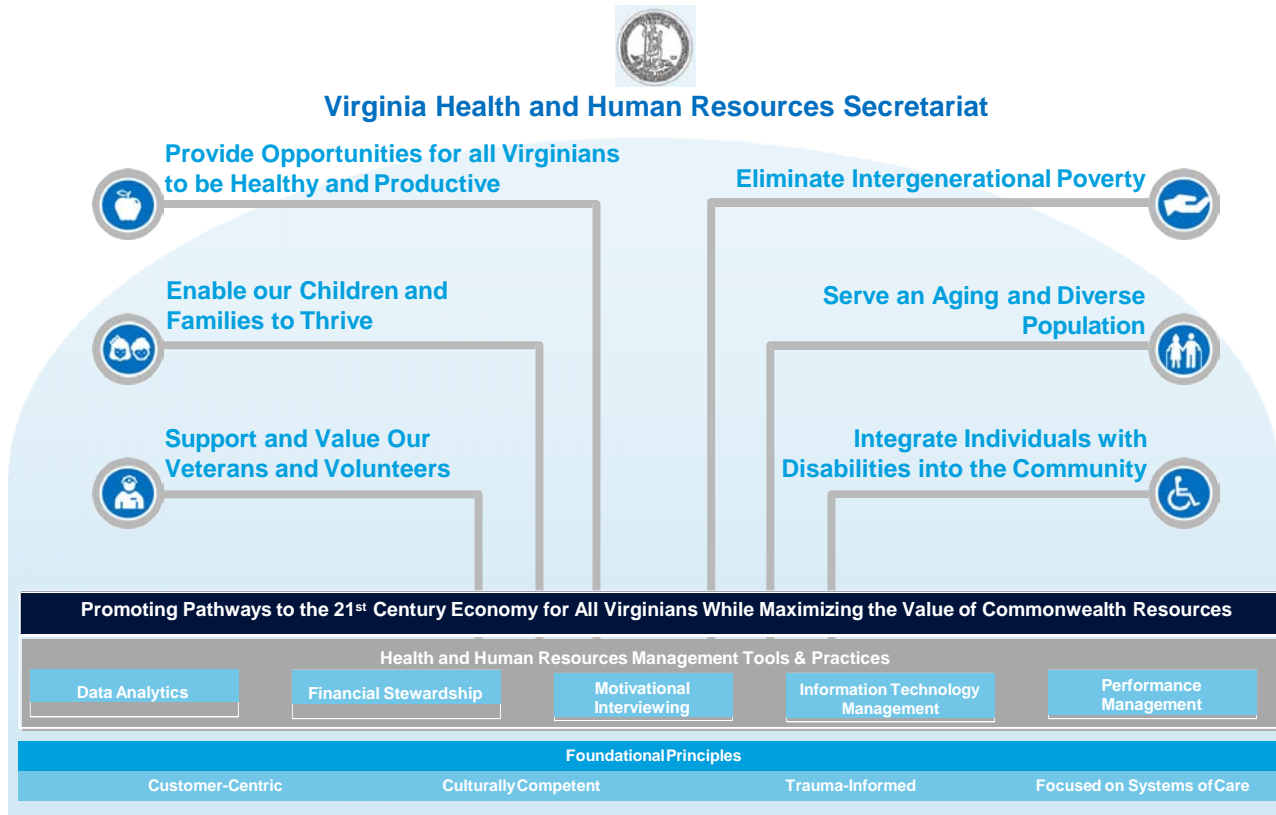
Virginia Youth Well-Being Index by Census Tract



Indicators Used for the Index

1. Crime Index
2. Family Stability
3. Children in Poverty (Income)
4. Housing Quality
5. Primary Care Access
6. Psychiatric Access
7. Early Education (Pre-School Enrollment)
8. Population Density (Urban/Rural Divide)

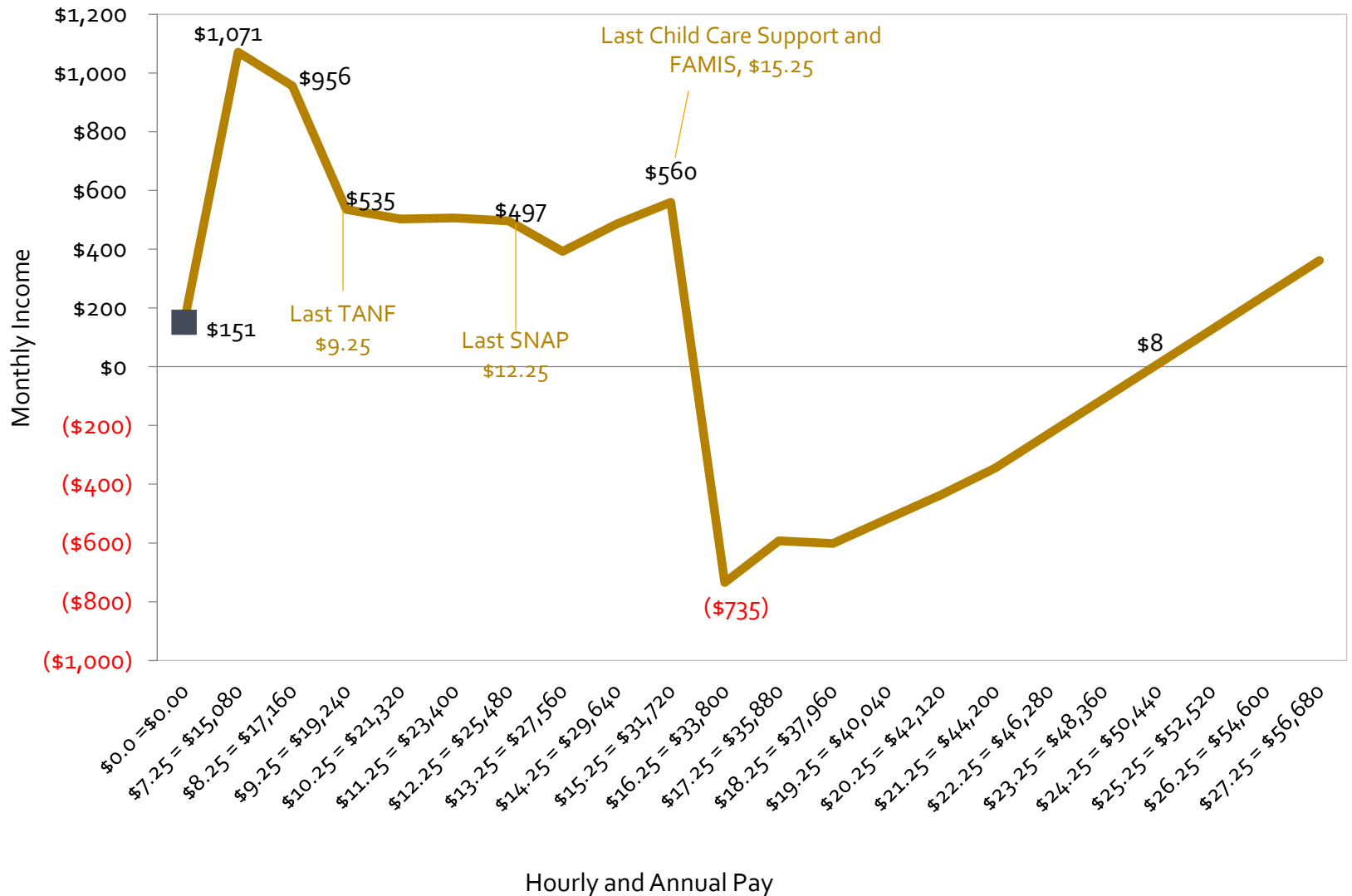
HHR Secretariat Goals



Reality: Issues Cross Agencies and Secretariats

- Transition Issues
 - Mental Health
 - Opioid and Heroin Overdose Epidemic
 - Department of Justice Settlement
 - Homelessness
 - Children's Cabinet
 - Plan for Well-Being
- Human Resource Issues
- Information Sharing

Benefits Interaction, City of Richmond



A Familiar Analogy

It is increasingly rare that the issues we face fit neatly within an agency or secretariat.



Data Sharing as a Tool to Monitor Programs

- 2.66 million people were enrolled or listed in Child Protective Services, Foster Care, Food Stamps, Medicaid and TANF in a recent program year.
- 35 percent of enrollees (929,260) were in two or more of these programs.
- 10 percent show up in three or more of these programs.

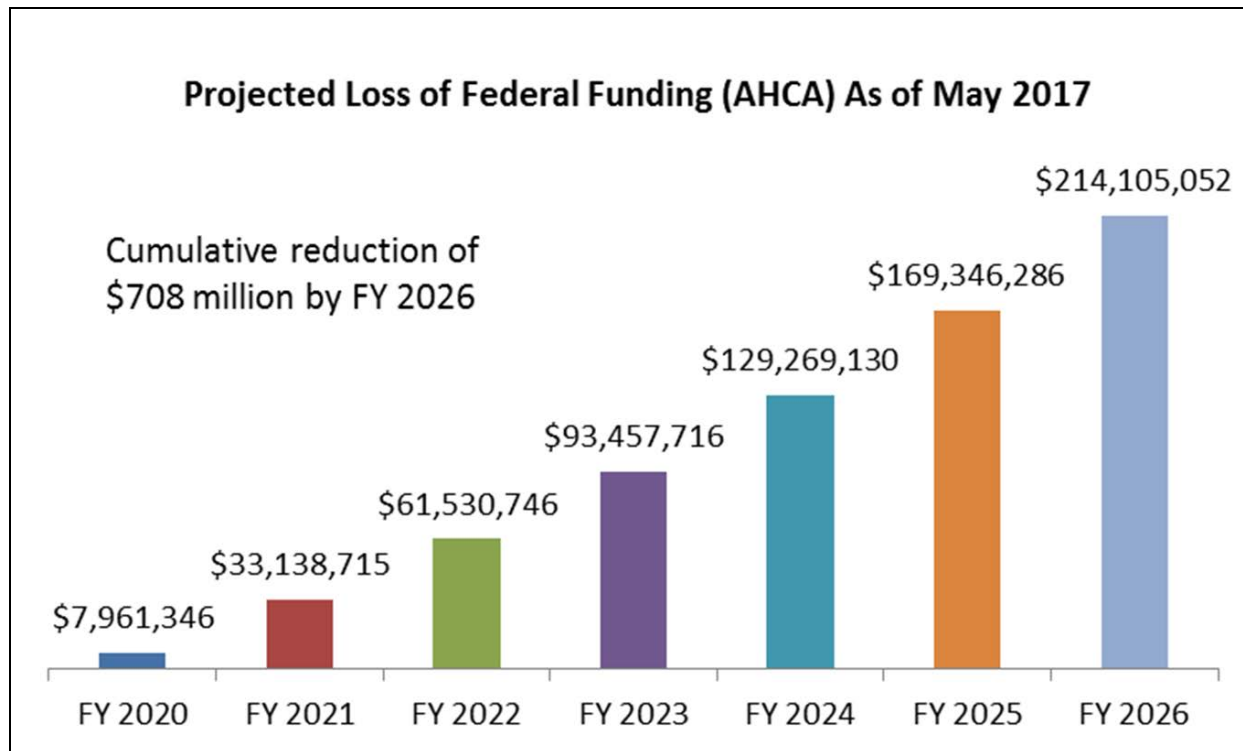
Source	No. of Members	# of Members with Overlaps	% of Members with Overlaps	Count in CPS	% in CPS	Count in FC	% in FC	Count in FS	% in FS	Count in MA	% in MA	Count in TANF	% in TANF
CPS	47,403	31,256	66	47,403	100	503	1	26,759	56	29,893	63	7,291	15
FC	2,553	2,366	93	503	20	2,553	100	979	38	2,288	90	325	13
FS	1,211,982	853,134	70	26,759	2	979	0	1,211,982	100	844,697	70	111,711	9
MA	1,283,516	855,060	67	29,893	2	2,288	0	844,697	66	1,283,516	100	109,435	9
TANF	117,293	116,703	99	7,291	6	325	0	111,711	95	109,435	93	117,293	100

Medicaid

- **What has been done:** MIRC reforms, ARTS benefit, waiver redesign, GAP
- **What is underway:** MLTSS and BH to managed care
- **What happens under per capita caps:** inability to innovate

Reduced Funding = Difficult policy choices

- Flexibility needed
- Innovation lost



Behavioral Health: Reforming the System

System of Pieces: State operated hospitals, locally governed CSBs, private providers

- Reform must consider the system's multiple parts
- Align with what exists
- Cannot fix problems in state system as a "one-off" – solution must be comprehensive

What is working

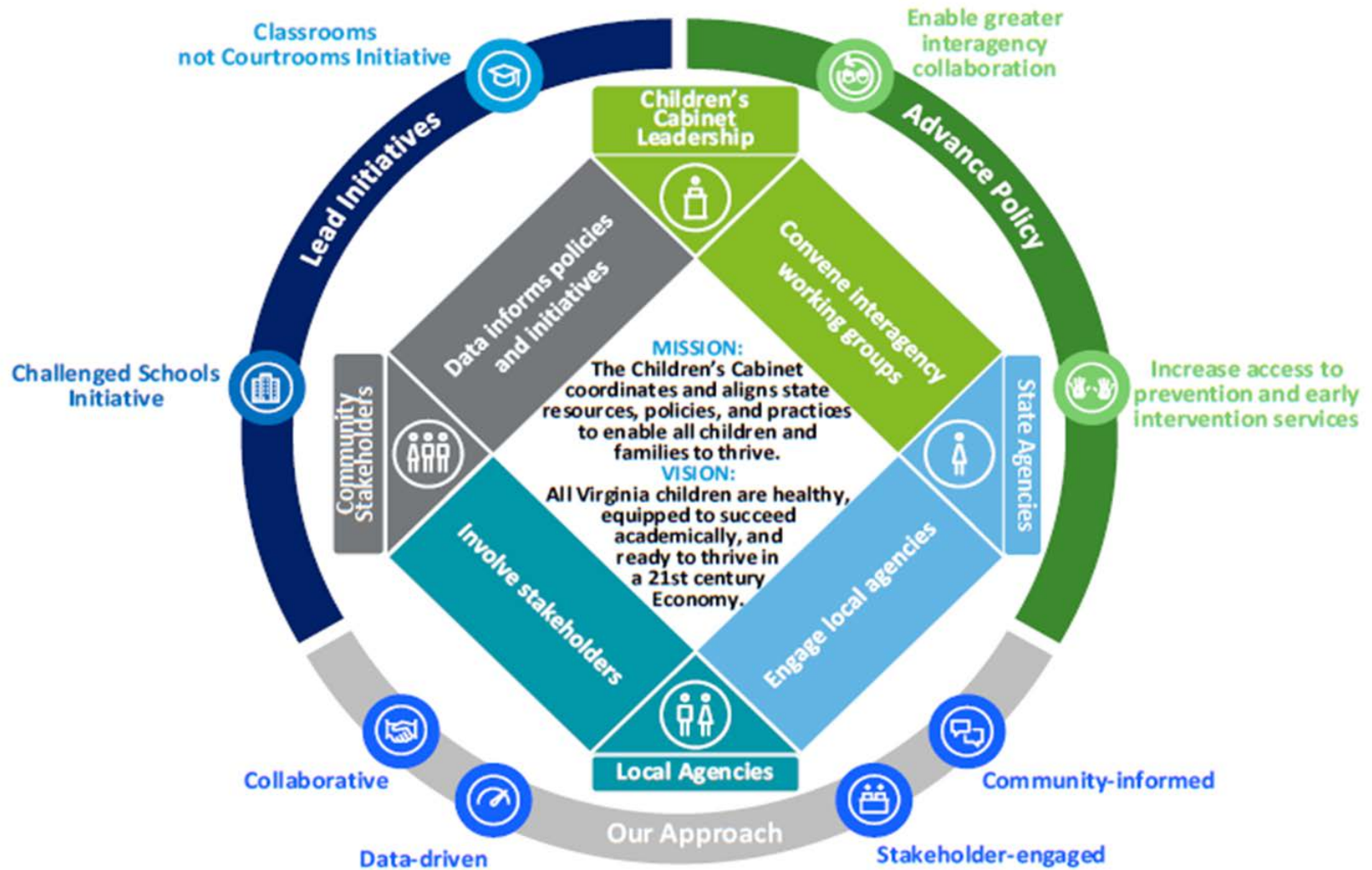
Ownership + dedicated leaders + funding

- Homelessness
- Opioid and Heroin Overdose Epidemic
- Behavioral Health
- Children's Cabinet – Petersburg initiative

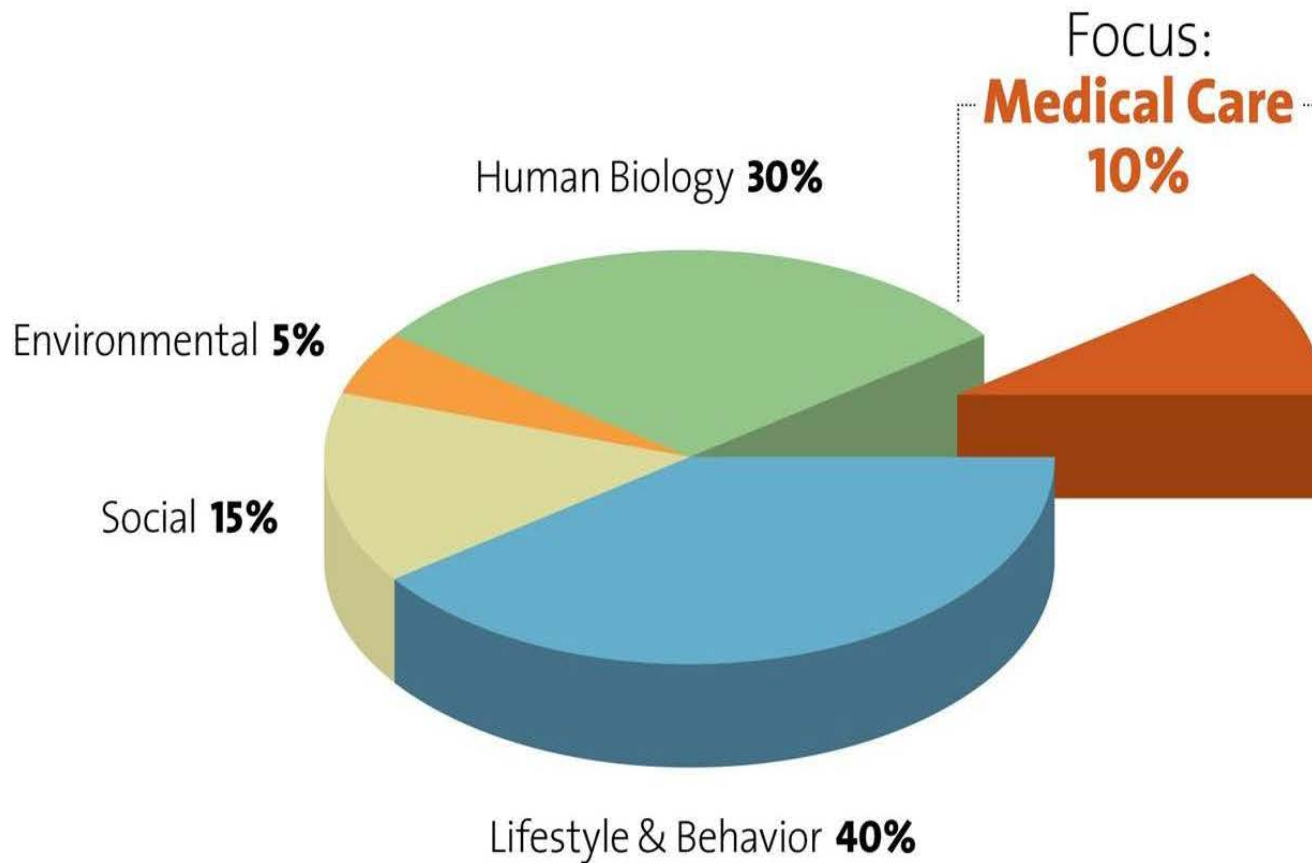
Addiction Policy Framework

- **Harm reduction** until treatment is available and accepted
- **Treatment** for those who are addicted
- **Prevention** through reducing the supply of legal opiates
- **Prevention** through tracking and reducing the supply of illegal opiates
- **Culture changes** in 3 areas

Children's Cabinet



What Impacts Health and Health Outcomes?



Questions?

