

#### Department of Medical Assistance Services





Cindi B. Jones, Director Virginia Department of Medical Assistance Services



### **CCC Overview**

- CCC is a new integrated care initiative for individuals who are currently served by both Medicare and Medicaid
- Eligibility Requirements: 21 and over, Full Dual, Live in Demo area, includes EDCD and Nursing Facility
- Program is designed to align the delivery and financing of care (primary, preventive, behavioral health, and long-term services & supports) through care coordination, interdisciplinary care teams, and person-centered care plans



### **Care Coordination**

- Unique to CCC
- Designated MMP Care Coordinator
- Care Coordinator works with beneficiary and providers to coordinate supports and services
- Care Coordinator assembles ICT
- Care Coordinator can be a resource to providers for authorizations and arranging care transitions





### **Overview of CCC Benefits**

#### **Beneficiaries**

- ✓ One health plan to coordinate all benefits
- ✓ One Insurance Card
- ✓ One number to call 24/7
- ✓ Designated Care Coordinator
- ✓ Streamlined Appeals
- ✓ Expanded benefits

Virginia benefits through shared Medicare Savings!

#### **Providers**

- ✓ Streamlined financing of Medicare and Medicaid services
- ✓ One card for all services
- ✓ Eliminate cost-shifting
- ✓ Eliminate duplicative services
- ✓ Care Coordination can address member medical and social needs across the care continuum, not just in provider's setting



# Benefits for Virginia

- Eliminates cost shifting
- Achieves cost savings
- Slows the rate of Medicaid cost growth for Virginia
- Reduces duplicative or unnecessary services
- Streamlines administrative burden
- Single set of quality reporting measures, appeals and auditing
- Promotes and measures improvements in quality of life and health outcomes

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# What Is Complete & Where Are We Going?

#### December 2013-March 2014

-Contracts signed

-Extensive systems testing

#### March 2014-December 2014

-Phased in Enrollment

-Outreach & Education

-Contract Monitoring

-Program Evaluation

## January 2015 Forward

-Beneficiaries continue with rolling automatic assignment

-Ongoing Education

-Contract Monitoring

-Increased Program Evaluation

-Quality Metrics

#### 2013

-MOU & Competitive process for MMP selection -Multiple-step readiness reviews

Summer-Fall

2013

-Ensure adequate provider networks



### **2014 Enrollment Timeline**

Phase II **Tidewater Tidewater Automatic Automatic** & Central Phase II Coverage Coverage Opt-in Opt-in **Begins Begins** July/Aug March Oct **April** May June Sept Nov Tidewater Phase II Central **NOVA** & Central **Automatic** Coverage **Automatic** Coverage **Begins** Coverage Coverage **Begins Begins Begins** 



# CCC Enrollment throughout 2014 Implementation

	April	May	June	July	Aug	Sept	Oct	Nov	Dec
Enrolled	1,400	1,713	2,272	10,150	11,176	20,824	26,795	29,150	26,443
Opt-Out	1,387	3,175	6,803	9,394	12,906	18,502	21,744	22,903	24,274



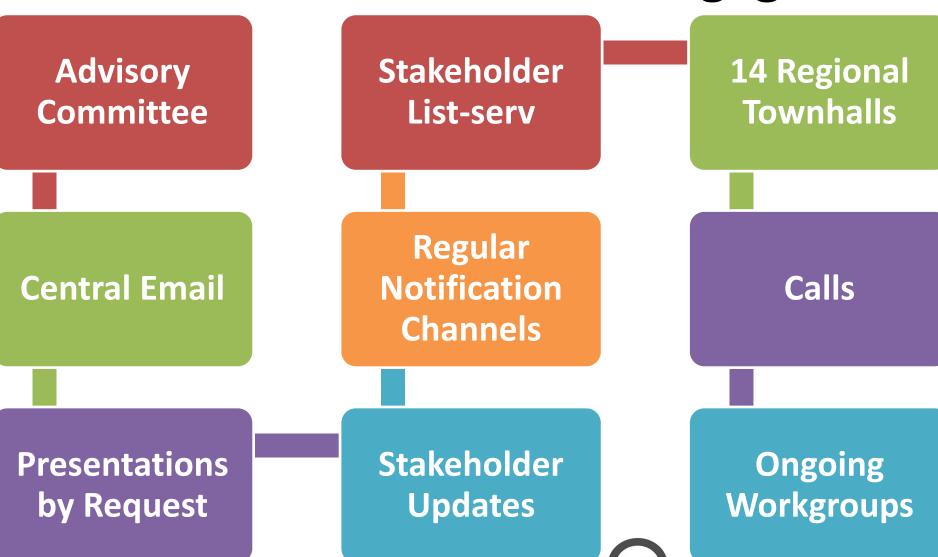
## **Virginia Dual Demonstration Enrollment**

	Total Current Enrollees 1/1/2015 27, 509		Active	Automatic	
Health Plan Name			<b>Opt-ins</b>	<b>Enrollments</b>	Total
VA P	remier		730	5618	6348
111	th ka a na a na		2420	0705	10071
неаг	thkeepers		2139	8735	10874
Hum	<b>-</b>		1298		

Note: Of those enrolled, **14%** are in a nursing facility, **10%** are receiving long-term care waiver services in the community through the Elderly and Disabled with Consumer Direction Waiver (EDCD), and **76%** are "Community Well" and not receiving waiver services.



# Multi-faceted Stakeholder Engagement



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# **Ongoing Outreach**



CCC UPDATE CALLS
Every 2<sup>nd</sup> and 4<sup>th</sup> Friday
10am-11am
To join the call dial:
1-866-842-5779
Pass Code – 6657847797 #



Great forum!
Stakeholders ask
their questions and
DMAS/MMPs learn
about beneficiary &
provider experiences
with CCC

Monday Prov	ider Calls (LTSS)	Friday Provider Calls			
Adult Day	dult Day 1:30-2p		11-11:30am		
Services	Conference Line	Medical	Conference Line		
2 <sup>nd</sup> and 4 <sup>th</sup>	866-842-5779	Practices	866-842-5779		
Monday	Conference	2 <sup>nd</sup> and 4 <sup>th</sup>	Conference		
	code	Friday	code		
	7143869205		8047864114		
Personal Care, 2-2:30p		Behavioral	11:30am-12pm		
Home Health &   Conference Line		Health	Conference Line		
Service 866-842-5779		Weekly	866-842-5779		
Facilitators Conference			Conference		
Weekly	code		code		
	8047864114		1786		
Nursing	2:30-3p	CCC Team			
Facilities	Conference Line				
Weekly	866-842-5779	conducting 7			
Conference		Stakeholder call			

code

7143869205

### **Administrative Tweaks**

- Medicare Medicaid Plans have collaborated to minimize impact on providers
  - Agree to reciprocal acceptance of required trainings
  - VACSB Behavioral Health Forms-same as FFS
  - Accepting DMAS forms for EDCD services
  - Same fiscal employer agent (PPL) for Consumer
     Direction



## **Member Satisfaction**

Before CCC, I struggled to get Mom to all of her appointments. Now her Care Coordinator helps arrange appointments and transportation and I have one person to call when changes or questions come up. Plus that person already knows Mom and what is important to her about her care!

One enrollee reports positive care coordination outcomes demonstrated by significant reduction in hospital visits. In the 90 days prior to enrollment she went to the ER 10 times and had 4 overnight admissions. In the five months after enrollment she has only 2 **ER visits and 1 overnight** hospital day!

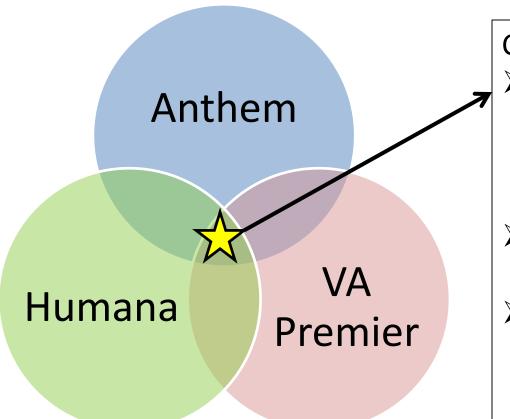


# **Stakeholders Report Early Success**

- Access to extra benefits like dental, vision, and wellness services
- Early intervention keeping Virginians at home
- > Improving transitions between care settings
- ➤ Caring for social, emotional, and medical needs together



# **VA's Highly Collaborative Approach**



#### Collaborating on:

- Outreach and Education
  - Town halls
  - Provider Calls
- Provider Behavioral Health Forms
- Required Provider Training
  - cultural competency

# **Bi-Weekly Contract Monitoring Team Meetings**

- CMS/DMAS Updates
- Marketing Materials
- MMP Staffing
- Provider Training & Feedback
- Network Development
- Provider Authorizations
- Issues Log
- Dashboard

- Enrollment and Disenrollment
- HRAs and POCs
- Claims Processing
- Appeals and Grievances
- Customer ServiceLine



## **Program Challenges & Opportunities**

Provider Network Adequacy

- Provider network standards have not been achieved in some localities
- Claims payments were delayed in some cases
- Network development is ongoing and CMS/DMAS are working with the MMPs to address

Protecting Beneficiary Choice

- Some providers encouraged duals to opt-out of CCC during initial stages
- DMAS works to address issue through educational meetings, newsletters, conference calls, and Medicaid memo



## **Program Challenges & Opportunities**

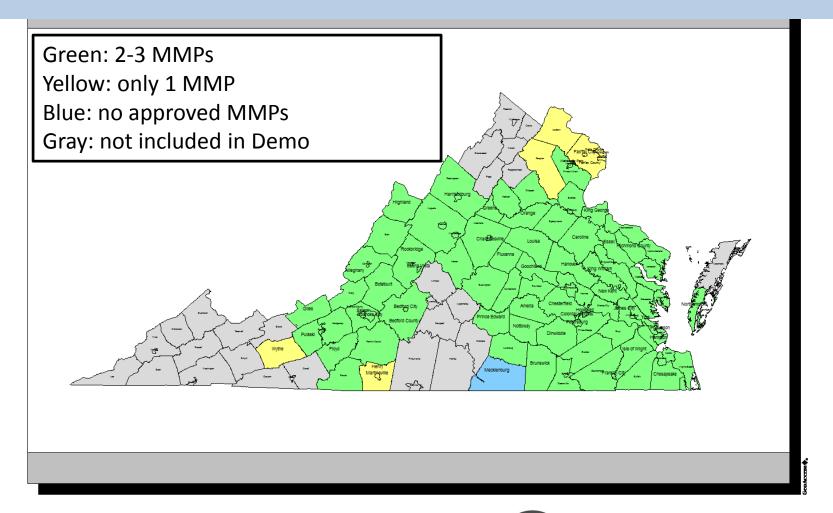
Increasing Provider Network Participation will improve beneficiary access to care under CCC and increase locality participation/member enrollment.

The following provider networks have declined to participate with one or more health plans under CCC

Tidewater	Central	Charlottesville	Roanoke	NOVA
Chesapeake General Riverside Sentara	Centra Community Memorial Sentara	Sentara	Centra Lifepoint Sentara	INOVA Novant Sentara

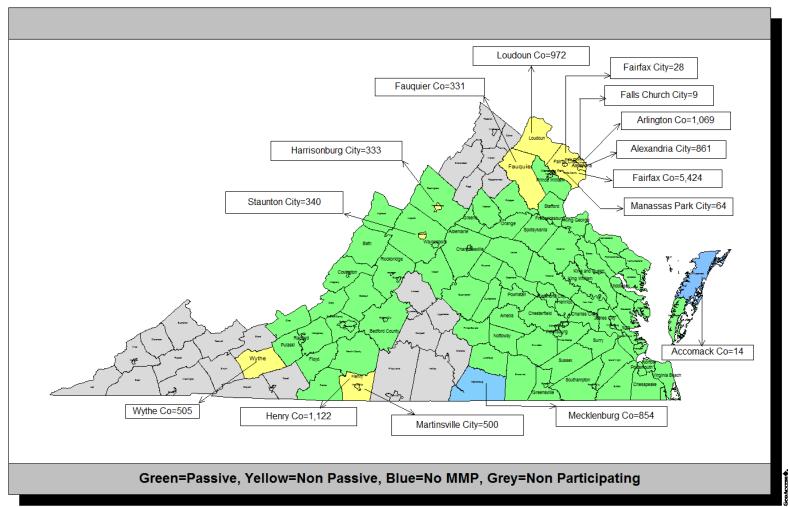


## **Program Challenges & Opportunities**





#### **CCC Potential Members**



Single MMP Population Count

# **Looking Ahead**

- Moving the dually eligible population into Mandatory Managed Care by July 2016
  - Will share mandatory RFP for comment
- Expanding Statewide
- Outreach to those who previously opted out

DMAS Office Of Coordinated Care

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