## The Virginia Lottery

## Discussion of Lottery Revenues

House Appropriations Committee September 9, 2008

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## Overview

- Update: NC Lottery impact on Virginia Lottery sales \& profits
- Update: results of Virginia Lottery initiatives to support sales and profits
- Update: Review of FY2008 Lottery sales \& profits
- Challenges for the future


## VIRGINIA LOTIERY

## Review: Estimated VA Sales to

 North Carolina Players- North Carolinians historically accounted for estimated $8-10 \%$ of VA sales
- About $\$ 100$ to $\$ 125$ million annually
- Annual profit about $\$ 35$ to $\$ 40$ million
- Over 2/3 sales to North Carolinians were in Scratch and Mega Millions
- Scratch ~ 40\% of NC residents' purchases
- Mega Millions $\mathbf{\sim} \mathbf{2 5 \%}$ of NC residents' purchases
- About 20\% of all Mega Millions tickets sold in Virginia were purchased by North Carolinians

Source: Internal estimates based on numbers of prizes claimed

## NC Lottery Impact

## Our best estimate:

Lost sales : 5\% or $\$ 75$ million
Lost profits: \$20-25 million

## Lottery Product Mix



## Scratch Strategies

 Maximize competitive advantages Initial Strategy (2007)Offer "blockbuster" style games with prizes that the NC Lottery could not have

## Current Status

- Sales were not as strong as expected
- NC Lottery began offering enhanced prizes in early calendar year 2008, eliminating the Virginia competitive advantage


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$50 BONUS S50 BONUS $50 BONUS $50 BONUS
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## Scratch Strategies

## VIRGINIA LOTIERY

Continuing Strategy (2008)
Need to meet consumer demands for appealing games and play styles, including proven successful licensed properties like Harley Davidson, Monopoly, etc.


## Computer Games

## Mega Millions and Win For Life

- Smaller percentage of total Lottery sales come from jackpot games
- Sales grow exponentially when jackpots grow to over \$200 million
- Larger jackpots are required to generate the same player interest
- \$20 million Lotto jackpot back in 1992 generated $\$ 7.5$ million in sales
- \$330 million Mega Millions jackpot in FY08 generated $<\$ 7$ million in sales


## Daily Games

## VIRGINIA LOTTERY

- Drawings twice daily
- One-third of total Lottery sales



## Other Computer Productst virannl bitiry <br> FAST PIAY <br> Fast Play Games <br> - Instant-Win games produced on the spot <br> - Less costly to produce and deliver <br> - Frequent "refresh" needed to maintain player interest and attract new players <br> Raffle Games <br> - Limited-time offerings with guaranteed prizes <br> - Appeals to different players <br> - Careful consideration for timing and frequency of offerings to meet consumer demand and generate anticipation <br> 

## Sales vs. Forecast, Prior Year

## Jackpot sales offset shortfall in daily games



## Highlights of FY08 Results

- Total Lottery Sales and Profits set new records, but are short of the target in the Appropriations Act
- FY08 sales forecast: $\$ 1.399$ billion
- FY08 actual sales: \$1.386 billion
- $\$ 13$ million less than forecast
- FY08 target profit: $\$ 459$ million FY08 actual profit: $\$ 455$ million
- $\$ 4$ million less than target


## FY08 Goals

- Sales Goal: \$1,399.1 Million
- Actual Sales: \$1,386.4 Million (99.1\%)
- Net Income Goal: \$459.0 Million
- Actual Income: \$455.3 Million (99.2\%)
- Admin Expense Rate: 5.6\%
- Actual Rate: 5.3\%


## Strategies for the Future

- Continually assess jackpot games with consortium members
- Improve profits within current operating restrictions and evaluate potential for revenues if product offerings were expanded
Continue to explore alternative distribution markets and new retailer tradestyles


## Future Forecast Issues

- Jackpot dependency for Mega Millions
- Size of jackpot depends largely on luck
- Variability of prize expenses
- Prize expense for daily game offerings vary with luck of the draw - high prizes decrease shortterm profits, but low prizes depress long-term sales
Significant Reduction in Other Income
- Requiring interim transfers of estimated Lottery profits during the year will reduce other income by more than $\$ 7$ million annually
- Impact of Weak Economy/Price of Gasoline


## Questions?

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