

# House Appropriations Committee

October 18, 2021

Presented by Patricia S. Bishop, VRS Director



### VRS Total Membership as of June 30, 2021



|                                                   | Plan 1  | Plan 2 | Hybrid  | Total   |
|---------------------------------------------------|---------|--------|---------|---------|
| Teachers                                          | 63,009  | 29,284 | 56,394  | 148,687 |
| Political Subdivision Employees                   | 37,835  | 30,768 | 39,247  | 107,850 |
| State Employees                                   | 29,007  | 13,751 | 30,647  | 73,405  |
| State Police Officers' Retirement System (SPORS)  | 1,014   | 916    | 0       | 1,930   |
| Virginia Law Officers' Retirement System (VaLORS) | 2,456   | 5,296  | 0       | 7,752   |
| Judicial Retirement System (JRS)                  | 175     | 46     | 230     | 451     |
| <b>Total Active Members</b>                       | 133,496 | 80,061 | 126,518 | 340,075 |

Total Active Members 340,075

Retirees/
Beneficiaries
230,951

Inactive/Deferred Members 181,085

VRS Total Population **752,111** 





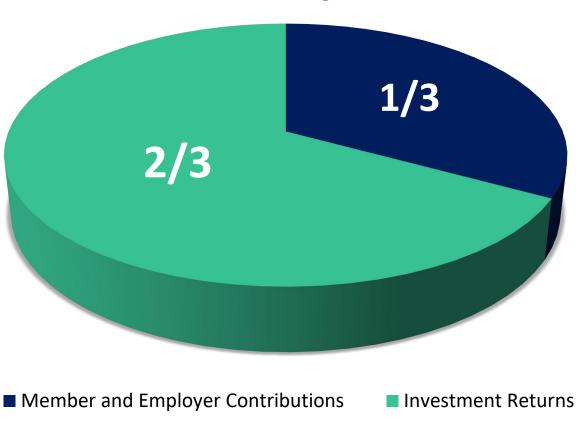
#### Investments



#### **Source of Pension Funding**

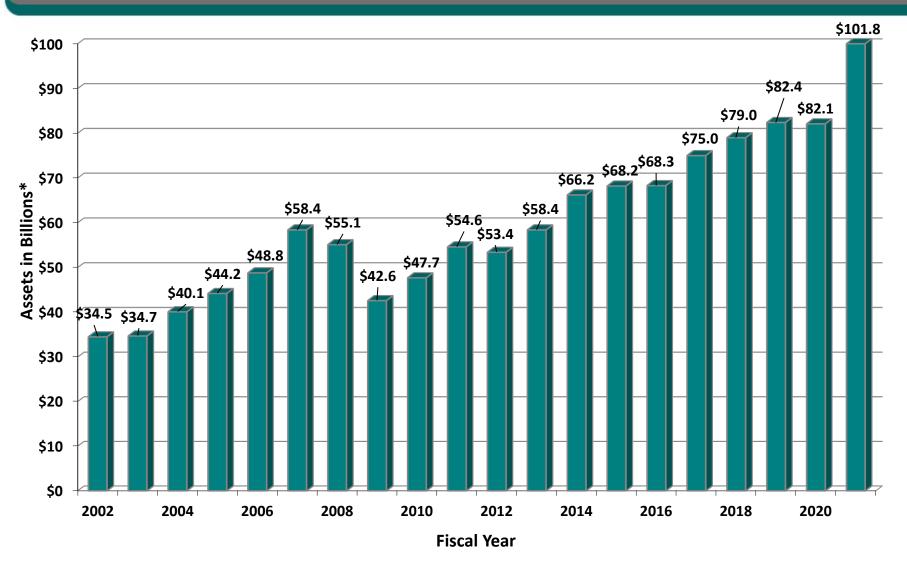


### **Approximate Source of Defined Benefit Plan Funding**



#### **VRS Net Position**

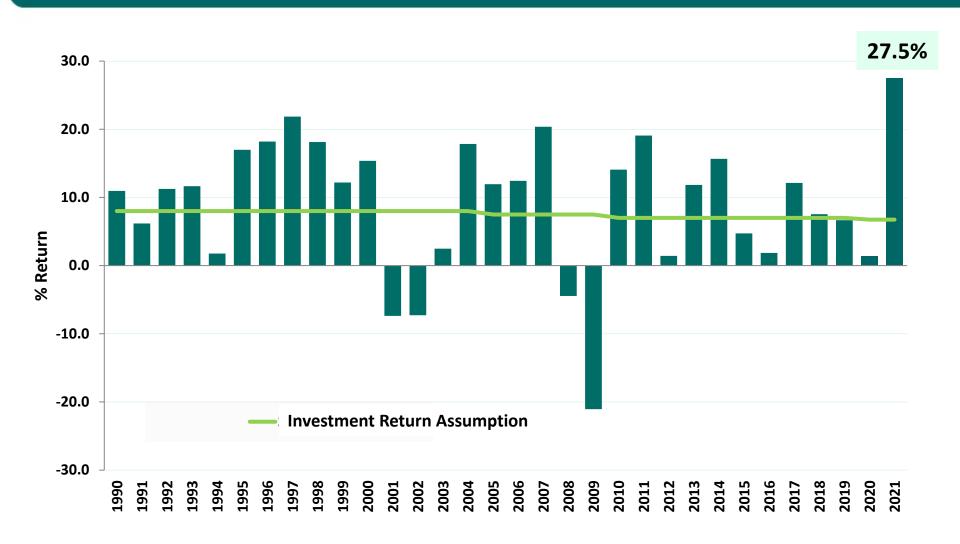




<sup>\*</sup> Values for all years in this table were restated in FY 2020 to reflect the implementation of GASB Statement No. 84.

#### **VRS Fiscal Year Returns**

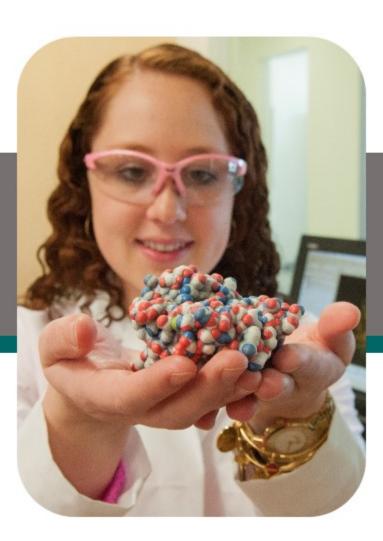




**Fiscal Year** 

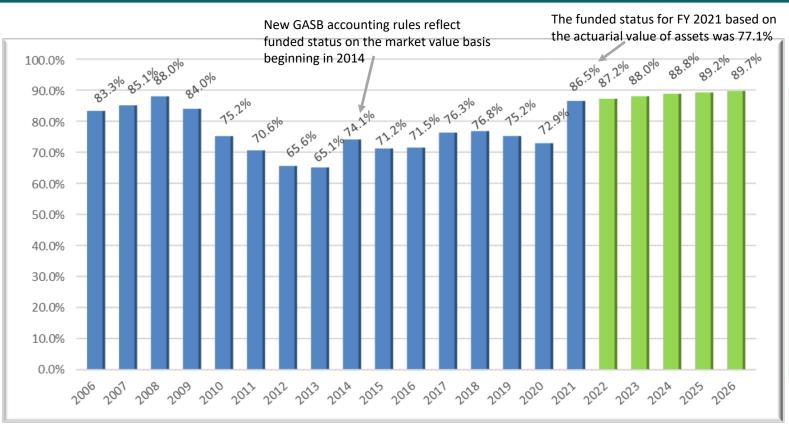


# Funded Status and Contribution Rates



#### **Funded Status: State**





State Plan Unfunded Liability as of 6/30/2021

\$6.1 Billion using Actuarial Assets

\$3.6 Billion using Market Assets

Historical Funded Status - Actuarial Value of Assets up to 2013 & Market Value of Assets 2014 Forward

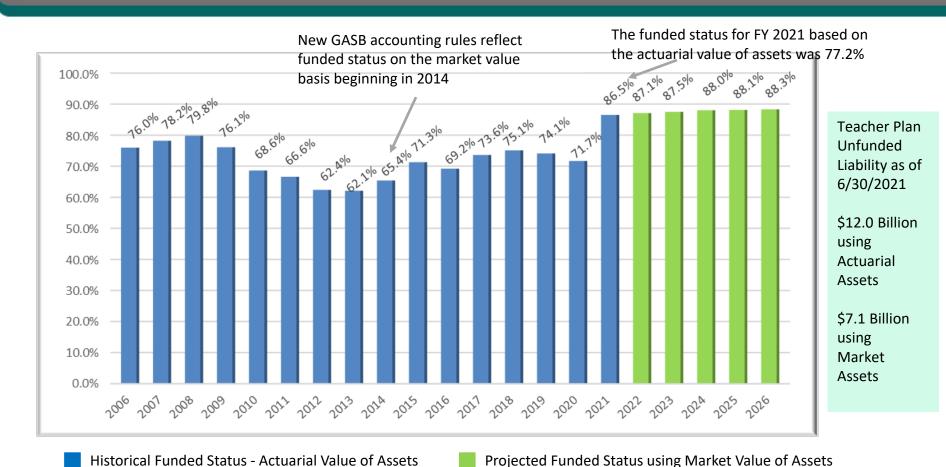
Projected Funded Status using Market Value of Assets (New GASB Standard)

#### Notes:

- Projected funded status based on assumed investment returns of 6.75% and inflation of 2.5%.
- GASB Accounting rules reflect funded status using Market Value of Assets effective 6/30/14 for Plan Reporting and 6/30/15 for Employer Reporting.

#### **Funded Status: Teachers**





(New GASB Standard)

#### Notes:

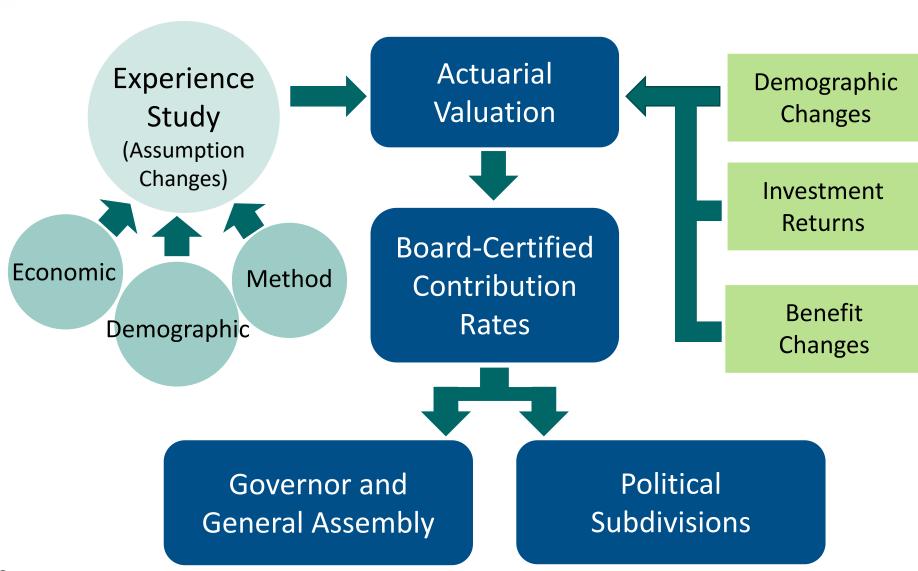
Projected funded status based on assumed investment returns of 6.75% and inflation of 2.5%.

up to 2013 & Market Value of Assets 2014 Forward

 GASB Accounting rules reflect funded status using Market Value of Assets effective 6/30/14 for Plan Reporting and 6/30/15 for Employer Reporting.

### **Contribution Rate Development**





#### **Experience Study**



Includes explicit
assumption
that future generations
live longer
than current generation

Mortality
Assumption
Updates

Uses public-sector specific mortality experience

Assumes members with larger benefits tend to live longer, so includes benefits-weighted rather than age-weighted factors

Future adjustments related to mortality improvement should be minimized using generational mortality

## Employer Contribution Rates and Funding Requirements for Statewide Plans



| Plan                                   | Fiscal Year 2021 | Fiscal Year 2022 | Fiscal Year 2023 |
|----------------------------------------|------------------|------------------|------------------|
| State                                  | 14.46%           | 14.46%           | 14.13%           |
| SPORS                                  | 26.33%           | 26.33%           | 29.98%           |
| VaLORS                                 | 21.90%           | 21.90%           | 24.60%           |
| JRS                                    | 29.84%           | 29.84%           | 30.67%           |
|                                        |                  |                  |                  |
| Teachers                               | 16.62%           | 16.62%           | 14.76%           |
|                                        |                  |                  |                  |
| Total Estimated Employer Contributions | \$2,238,472,000  | \$2,351,408,000  | \$2,233,507,000  |
| General Fund                           | \$977,577,000    | \$1,027,328,000  | \$990,033,000    |
| Non-General Fund                       | \$1,260,895,000  | \$1,324,080,000  | \$1,243,474,000  |

- Estimated funding for FY 2022 is based on actual FY 2021 payroll with increases as outlined in the Governor's budget.
- Estimated funding for FY 2023 is based on estimated FY 2022 payroll projected forward with plan assumptions.
- Actual funding will be based on payrolls in effect at time of billing.

# Virginia Retirement System Unfunded Pension Liabilities by Plan (Dollars in Thousands)



|                          |    | UAAL based on AVA<br>(Dollars in thousands) |                      |                      |  |
|--------------------------|----|---------------------------------------------|----------------------|----------------------|--|
| System                   |    | 2020                                        |                      | 2021                 |  |
| State                    | \$ | 6,417,661                                   | \$                   | 6,112,670            |  |
| Teachers                 | \$ | 13,278,662                                  | \$                   | 12,021,814           |  |
| SPORS                    | \$ | 325,590                                     | \$                   | 389,314              |  |
| VaLORS                   | \$ | 712,025                                     | \$                   | 738,351              |  |
| Judicial                 | \$ | 111,633                                     | \$                   | 132,738              |  |
| Total State-wide systems | \$ | 20,845,571                                  | \$                   | 19,394,887           |  |
|                          |    |                                             |                      |                      |  |
| Political Subdivisions   | \$ | 3,441,151                                   | Will be available in |                      |  |
| Total Fund               | \$ | 24,286,722                                  |                      | November.            |  |
|                          |    |                                             |                      |                      |  |
|                          |    | UAAL base                                   |                      |                      |  |
|                          |    | (Dollars in                                 | thou                 | sands)               |  |
| System                   |    | 2020                                        |                      | 2021                 |  |
| State                    | \$ | 6,981,267                                   | \$                   | 3,615,554            |  |
| Teachers                 | \$ | 14,385,554                                  | \$                   | 7,129,718            |  |
| SPORS                    | \$ | 351,662                                     | \$                   | 276,498              |  |
| VaLORS                   | \$ | 758,084                                     | \$                   | 538,229              |  |
| Judicial                 | \$ | 128,417                                     | \$                   | 60,256               |  |
| T . 10                   | \$ | 22,604,984                                  | \$                   | 11,620,255           |  |
| Total State-wide systems |    | 22,007,307                                  | Υ                    | ,                    |  |
| Total State-wide systems | ٦  | 22,004,304                                  | Ţ                    | ==,0=0,=00           |  |
| Political Subdivisions   | \$ | 4,076,749                                   | Ψ                    | Will be available in |  |

### **OPEB Rates**



| System                      | 2019 Actuarial Valuation Fiscal Years 2021/2022 | 2021 Actuarial Valuation Fiscal Years 2023/2024 |
|-----------------------------|-------------------------------------------------|-------------------------------------------------|
| Group Life                  | 1.34%                                           | 1.19%                                           |
| HIC State                   | 1.12%                                           | 1.04%                                           |
| HIC Teachers                | 1.21%                                           | 1.21%                                           |
| VSDP                        | 0.61%                                           | 0.56%                                           |
|                             |                                                 |                                                 |
| HIC Locals in Aggregate     | 0.59%                                           |                                                 |
| HIC Constitutional Officers | 0.36%                                           |                                                 |
| HIC Social Services         | 0.38%                                           | Will be available in                            |
| HIC Registrars              | 0.39%                                           | November.                                       |
| VLDP Teachers               | 0.47%                                           |                                                 |
| VLDP Political Subdivisions | 0.83%                                           |                                                 |

# Unfunded OPEB Liabilities and Funded Status by Plan (Dollars in Thousands)



|                             | 2020                                                   |           |        | 2021                                |                  |        |  |
|-----------------------------|--------------------------------------------------------|-----------|--------|-------------------------------------|------------------|--------|--|
| System                      | UAAL based on MVA Funded (Dollars in Thousands) Status |           |        | L based on MVA<br>ars in Thousands) | Funded<br>Status |        |  |
| Group Life                  | \$                                                     | 1,728,029 | 51.8%  | \$                                  | 1,111,390        | 68.5%  |  |
| HIC State                   | \$                                                     | 899,066   | 12.2%  | \$                                  | 835,514          | 20.0%  |  |
| HIC Teachers                | \$                                                     | 1,286,380 | 10.1%  | \$                                  | 1,277,095        | 13.2%  |  |
| VSDP                        | \$                                                     | (241,350) | 197.0% | \$                                  | (361,816)        | 244.7% |  |
|                             |                                                        |           |        |                                     |                  |        |  |
| HIC Locals in Aggregate     | \$                                                     | 52,204    | 31.9%  | Will be available in November.      |                  |        |  |
| HIC Constitutional Officers | \$                                                     | 27,069    | 15.9%  |                                     |                  |        |  |
| HIC Social Services         | \$                                                     | 12,646    | 13.3%  |                                     |                  |        |  |
| HIC Registrars              | \$                                                     | 450       | 21.9%  |                                     |                  |        |  |
| VLDP Teachers               | \$                                                     | 447       | 86.6%  |                                     |                  |        |  |
| VLDP Political Subdivisions | \$                                                     | 433       | 88.5%  | 1                                   |                  |        |  |

Unfunded liabilities and funded status using market value of plan assets.



# **Hybrid Retirement Plan**



#### **Hybrid Retirement Plan**



#### **Defined Benefit (DB) Component**

Provides a lifetime monthly benefit based on a formula

Mandatory *Employee*Contribution
4%

Employer Contribution
Varies based
on contributions
to the DC component

### Defined Contribution (DC) Component

Provides a balance to draw from in retirement based on contributions and investment performance

Mandatory *Employee* 401(a) Contribution 1%

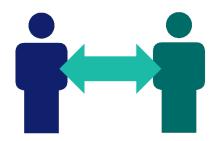
Mandatory *Employer* 401(a) Contribution 1%

Voluntary *Employee*457 Contribution
0–4%

Employer Matching 401(a) Contribution 0–2.5%

### **Hybrid Retirement Plan**





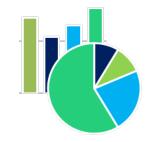
Shares risk between employer/employee



Reduces employer investment risk



Increases portability



Reduces employer longevity risk



Lowers future costs of the plan

### **Hybrid Retirement Plan**



#### Hybrid Retirement Plan Member Profile as of July 1, 2021



126,386

Active Hybrid Retirement Plan members



**Largest Member Group** 

#### **Teachers**

57,020 members (45%)



Median Salary \$45,230

Median Age

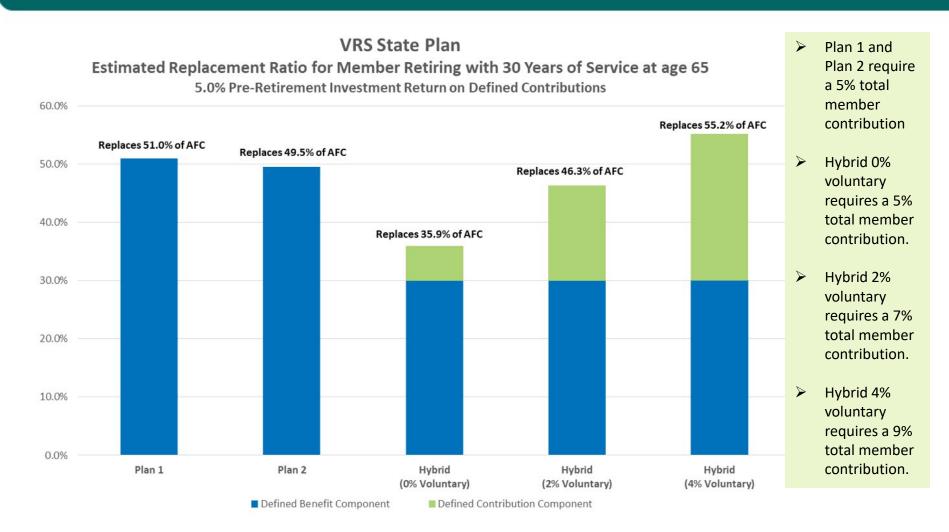
38 years old

Average Years in the Plan

2.86

## **Estimated Replacement Ratios**State Plan by Benefit Tier





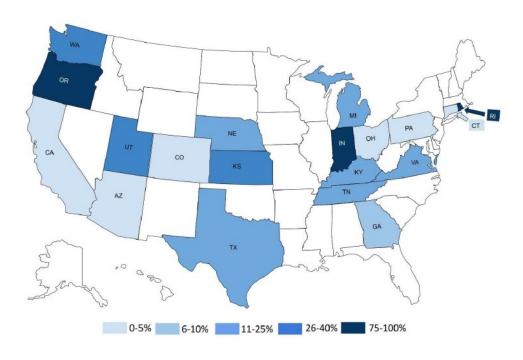
- Investment return for defined contribution investments is assumed to be 5.0% per year and converted to annuity assuming 4% post-retirement discount rate and 2.25% COLA.
- Income replacement percentage, based on final average final compensation (AFC).

## Percentage of Public Employees who Participate in a Hybrid Plan (Cash Balance or DB-DC)



States with Cash Balance Plans: 5 (CA, KS, KY, NE, TX)

States with DB-DC Plans: 14 (AZ, CO, CT, GA, IN, MI, OH, OR, PA, RI, TN, UT, VA, WA)



Source: National Association of State Retirement Administrators. (2021, June). Issue Brief: State Hybrid Retirement Plans.

#### **Hybrid Plan Contributions in Other States**



Most state hybrid retirement plans provide greater employer contributions than Virginia to the defined contribution portion of their plans:

- One-third of the hybrid retirement plans:
  - Employer fully funds the defined benefit portion of the plan
  - Employee makes no contribution to the defined benefit plan
- One-third of hybrid retirement plans require:
  - Employee contributes 4% or less to the defined benefit plan
- One-third of hybrid retirement plans require:
  - Employee contributes 4% or more to the defined benefit portion of the plan

### Prior Proposals – Hybrid Plan Modifications





 Accelerate auto-escalation to 0.5% increase in voluntary contributions every two years for members not at the maximum voluntary level.



 Auto-enroll with voluntary contribution at 0.5% upon date of hire, with ability to opt-out.



- Change allocation of member contribution.
  - Current 4% DB and 1% DC.
  - Proposed 3% DB and 2% DC.

## Estimated Costs of Proposed Changes to the Hybrid Retirement Plan



### Prior Proposed Hybrid Plan Modifications Estimated Cost Impacts - State Plan

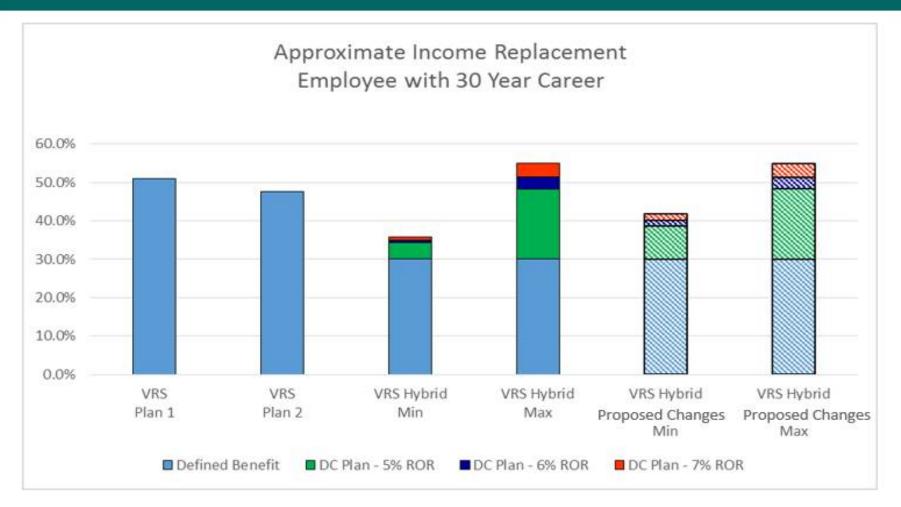
|                                                                 | FY 2023         | FY2033          | FY 2043         |  |  |  |  |
|-----------------------------------------------------------------|-----------------|-----------------|-----------------|--|--|--|--|
| Auto Escalation Every Two-Years - 50% Retention                 |                 |                 |                 |  |  |  |  |
| - Estimated Impact as % of Covered Payroll                      | 0.02%           | 0.10%           | 0.22%           |  |  |  |  |
| - Estimated Covered Payroll                                     | \$4,730,277,000 | \$6,150,104,000 | \$8,135,134,000 |  |  |  |  |
| - Estimated Cost Impact - 50% Retention                         | \$946,100       | \$6,150,100     | \$17,897,300    |  |  |  |  |
| Auto Enrollment at 0.5% - 50% Retention                         |                 |                 |                 |  |  |  |  |
| - Estimated Impact as % of Covered Payroll                      | 0.02%           | 0.15%           | 0.16%           |  |  |  |  |
| - Estimated Covered Payroll                                     | \$4,730,277,000 | \$6,150,104,000 | \$8,135,134,000 |  |  |  |  |
| - Estimated Cost Impact - 50% Retention                         | \$946,100       | \$9,225,200     | \$13,016,200    |  |  |  |  |
| Change Member Contributions from 4% DB / 1% DC to 3% DB / 2% DC |                 |                 |                 |  |  |  |  |
| - Estimated Impact as % of Covered Payroll                      | 0.97%           | 1.62%           | 1.91%           |  |  |  |  |
| - Estimated Cost Impact                                         | \$45,883,700    | \$99,631,700    | \$155,381,100   |  |  |  |  |

The estimated cost impacts of modifying the auto-escalation and auto enrollment features would depend heavily on the opt-out rate of members.

Please note, that it is difficult to predict the opt-out patterns of voluntary contributions for current and future employees. Our analysis of opt-out activity assumes 50% of members will continuously elect to opt-out at the different rates over their entire career. However, some members may be comfortable in auto-escalating to a certain voluntary contribution level, but may opt-out in future years.

## Estimated Income Replacement Ratios 30-Year Career Employee





• Modeled above are the estimated replacement ratios for a 30-year employee hired at age 35. The hybrid plan is modeled assuming three sets of long-term rates of return on DC fund balances, 5%, 6% and 7%.

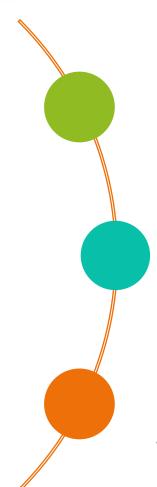


# Strategies to Enhance Funding



#### **Strategies to Enhance Funding**





VRS continues to support strategies to lower the legacy unfunded liabilities of the plans.

Reducing unfunded liabilities reduces plan costs by avoiding compounded interest that is charged when amortizing over long periods of time.

Paying down unfunded liabilities on a more accelerated basis may also help to cushion any potential uncertainty that could occur with future market downturns.

#### **Funded Status for Statewide Plans**



Funded Status of Pension Plans are improving but significant unfunded



Unfunded liabilities and funded status based on actuarial value of assets.

#### **Funding Strategies**





Shorten amortization period for legacy unfunded liabilities



Consider level dollar amortization method rather than level percent of pay:

- Front loads payments
- Reduces risk
- Protects against potential shrinking payroll



Maintain current contribution rates even if experience lowers employer rate:

- Budget neutral
- Reduces risk
- Accelerates funding

- Improves funded status
- Lowers liabilities



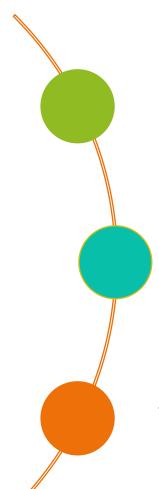
Provide one-time infusions into the plan



Analyze short- and long-term cost implications for any benefit enhancements and fully fund associated liabilities

#### **Shorten Amortization Period**





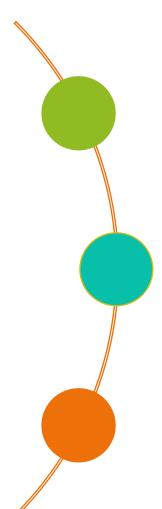
Accelerates the pay-back of unfunded liabilities.

As an example, reducing the amortization period from 22 to 20 years for the State pension plan would increase costs by approximately 0.73% of pay, or initially \$30 million.

Interest savings on outstanding balances could amount to approximately \$915 million over the 20-year period.

#### **Level Dollar Amortization**





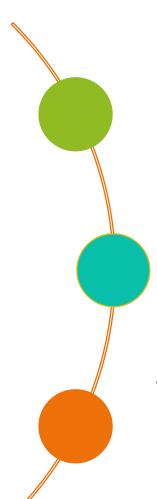
May be more favorable method if headcounts or payrolls are not expected to increase as anticipated into the future.

For example, moving to level dollar for the State HIC plan could save \$106 million in interest payments, or \$221 million when combined with shortening period to 20 years.

Would require an increase in rate of approximately 0.27% of covered payroll but would decrease each year as percent of payroll and would become less expensive than current method after 10 years. Initial increase in funding would be approximately \$21 million.

#### **One-time Infusions**





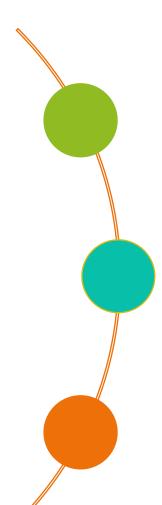
One-time infusions can be used to accelerate the pay down of unfunded liabilities.

As an example, the \$38.7 million provided to the State HIC plan increased the funded status from 14.7% to 18.4% as of June 30, 2021.

The additional contribution also lowered the employer rate by 0.04% of payroll or initially approximately \$3 million in 2022.

### Maintain Higher Rates





Maintain higher rates following years of favorable actuarial experience in which the rates would otherwise decrease.

As an example, the Teacher plan had favorable experience following the 2021 actuarial valuation and rates dropped from 16.62% to 14.76%.

Maintaining higher rates would collect an additional \$345 million in contributions over the biennium which could increase funded status by nearly 70 basis points and lower unfunded liabilities by nearly \$382 million without increasing budget.

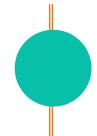


# **Separating DB and DC Contribution Rates**

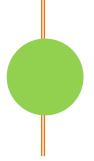


#### Overview





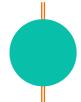
VRS Board plans to request legislation to streamline the administration of each component of the Hybrid Retirement Plan by separating the defined benefit (DB) and defined contribution (DC) rates.



The proposed legislation would separate the DC component of the Hybrid Retirement Plan from the total employer rate, which is currently a blend of DB and DC rates.

# Separating DB and DC Contribution Rates – Proposed Legislation





Reduce the administrative burden of reconciliation efforts as the hybrid plan becomes the dominant plan.



Potentially allow members the flexibility to change their voluntary contributions more often (currently limited to quarterly).



Allow member contributions to be invested more quickly.

- Allows employers to administer the defined contribution component in similar way they administer other supplemental plans.
- Proposed legislation would be introduced in the 2022 session, with a delayed implementation date of July 1, 2024.



# Serving those who serve others. Helping members plan for tomorrow, today.



### **Appendix**



#### **One-Time Infusions**



#### **Pension Plans**

|                         | State | Teachers       | SPORS            | VaLORS            | JRS    |
|-------------------------|-------|----------------|------------------|-------------------|--------|
| Estimated Funded Status |       |                |                  |                   |        |
| FY 2022                 | 80.4% | 79.8%          | 75.7%            | 73.4%             | 83.3%  |
|                         |       |                |                  |                   |        |
| Cash Infusion Amount    | Impa  | ct of One-Time | Cash Infusions I | Prior to June 30, | 2022   |
| \$50,000,000            | 80.6% | 79.8%          | 79.4%            | 75.4%             | 89.8%  |
| \$100,000,000           | 80.8% | 79.9%          | 83.2%            | 77.5%             | 96.3%  |
| \$150,000,000           | 81.0% | 80.0%          | 86.9%            | 79.5%             | 102.9% |
| \$200,000,000           | 81.2% | 80.1%          | 90.6%            | 81.5%             | 109.4% |
| \$250,000,000           | 81.3% | 80.2%          | 94.4%            | 83.6%             | 115.9% |

#### **OPEB Plans**

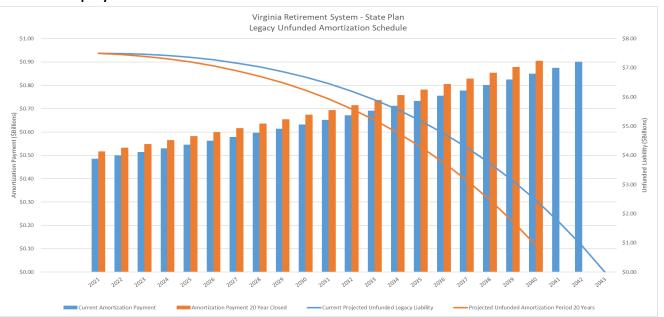
|                         |       | Constitutional |                     |                                                                                 |                        |            |  |
|-------------------------|-------|----------------|---------------------|---------------------------------------------------------------------------------|------------------------|------------|--|
|                         | GLI   | HIC State      | <b>HIC Teachers</b> | Officers                                                                        | <b>Social Services</b> | Registrars |  |
| Estimated Funded Status |       |                |                     |                                                                                 |                        |            |  |
| FY 2022                 | 64.0% | 19.0%          | 13.8%               | 21.4%                                                                           | 16.2%                  | 26.0%      |  |
|                         |       |                |                     |                                                                                 |                        |            |  |
| Cash Infusion Amount    |       | Impact of O    | ne-Time Cash In     | fusions Prior to                                                                | June 30, 2022          |            |  |
| \$50,000,000            | 65.4% | 23.7%          | 17.2%               | 100%*                                                                           | 100%*                  | 100%*      |  |
| \$100,000,000           | 66.7% | 28.5%          | 20.6%               | * Contribution of \$40 million will move State fund                             |                        |            |  |
| \$150,000,000           | 68.1% | 33.3%          | 24.0%               | HIC for Constitutional Officers, Social Services, an Registrars to 100% funded. |                        |            |  |
| \$200,000,000           | 69.4% | 38.1%          | 27.4%               |                                                                                 |                        |            |  |
| \$250,000,000           | 70.7% | 42.8%          | 30.7%               |                                                                                 |                        |            |  |

Funded status based on actuarial value of assets.



**Shorten Amortization Period of Legacy Unfunded Liability** 

- As of June 30, 2020, the State plan legacy unfunded liability has 23 years of the original 30 years remaining to be paid with an outstanding balance of \$7.5 billion.
- Under the current amortization schedule, \$7.3 billion of interest will be paid over the next 22 years on the outstanding balance.
- Adjusting the remaining period for the legacy unfunded liability down to 20 years beginning with the 2021 valuation would avoid any additional negative amortization and save the State \$915 million in interest payments.

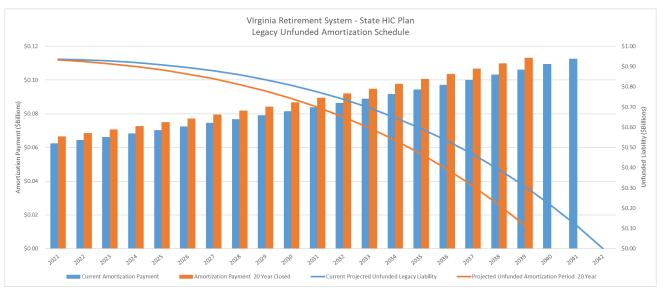


 The shorter amortization period would increase employer rates by approximately 0.73% of covered payroll each year of the amortization period which initially would be approximately \$30 million in additional funding for the State plan.



**Shorten Amortization Period of Legacy Unfunded Liability** 

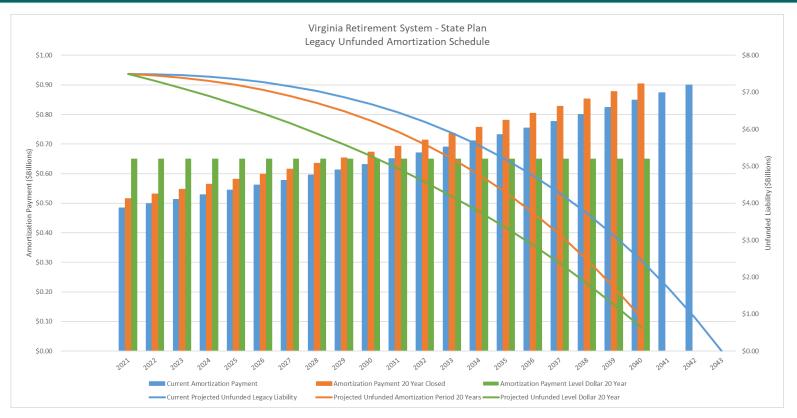
- As of June 30, 2020, the State HIC plan legacy unfunded liability has 23 years of the original 30 years remaining to be paid with an outstanding balance of \$937 million.
- Under the current amortization schedule, \$909 million of interest will be paid over the next 22 years on the outstanding balance.
- Adjusting the remaining period for the legacy unfunded liability down to 20 years beginning with the 2021 valuation would avoid any additional negative amortization and save the State \$114 million in interest payments.



 The shorter amortization period would increase employer rates by approximately 0.05% of covered payroll each year of the amortization period which initially would be approximately \$4 million in additional funding for the State HIC plan.



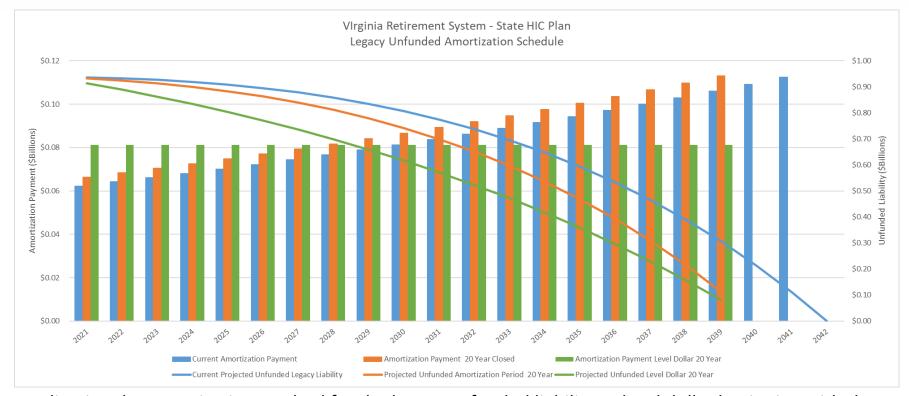




- Adjusting the amortization method for the legacy unfunded liability to level dollar beginning with the 2021 valuation could save the State an additional \$849 million in interest payments, or approximately \$1.7 billion when combined with shortening the amortization period to 20 years.
- The shorter amortization period when combined with the change in amortization method would initially increase employer rates by approximately 3.69% of covered payroll but would decrease each year of the amortization period and would become less expensive after 10 years. The initial increase would be approximately \$167 million in additional funding for the State plan.

Move to Level Dollar Amortization of Legacy Unfunded Liability





- Adjusting the amortization method for the legacy unfunded liability to level dollar beginning with the 2021 valuation could save the State an additional \$106 million in interest payments, or approximately \$221 million when combined with shortening the amortization period to 20 years.
- The shorter amortization period when combined with adjusting amortization method to level dollar would initially increase employer rates by approximately 0.27% of covered payroll but would decrease each year of the amortization period and would become less expensive after 10 years. The initial increase would be approximately \$21 million in additional funding for the State plan.