Overview of Select HHR Issues

The Honorable William A. Hazel, Jr., M.D.
May 17, 2017
Joint Subcommittee on HHR Oversight
HHR GOVERNANCE

We cannot solve our problems with the same thinking we used when we created them.

Albert Einstein - www.quotelkon.com
Silos come in many forms...

- Policy
- Funding
- Workflow
- People
1999 - Estimated drug overdose deaths

2004 - Estimated drug overdose deaths
2009 - Estimated drug overdose deaths

2014 - Estimated drug overdose deaths
Virginia Rx Opioid Overdose Rate

Rate of fatal prescription opioid overdose (per 100,000)
Virginia Heroin/Fentanyl Overdose Rate

Rate of fatal heroin and/or fentanyl overdose (per 100,000)

- 0.0
- 0.1 - 4.2
- 4.3 - 7.4
- 7.5 - 12.9

[Map of Virginia showing overdose rates by region]
Health Opportunity Index

Virginia
Health Opportunity Index (HOI)
by Census Tract *

* Health opportunity Index (HOI) – The HOI is a composite measure comprising 13 indices that reflect a broad array of social determinants of health
Youth Well-Being Index

Virginia Youth Well-Being Index
by Census Tract

Indicators Used for the Index

1. Crime Index
2. Family Stability
3. Children in Poverty (Income)
4. Housing Quality
5. Primary Care Access
6. Psychiatric Access
7. Early Education (Pre-School Enrollment)
HHR Secretariat Goals

Virginia Health and Human Resources Secretariat

Provide Opportunities for all Virginians to be Healthy and Productive

Eliminate Intergenerational Poverty

Enable our Children and Families to Thrive

Serve an Aging and Diverse Population

Support and Value Our Veterans and Volunteers

Integrate Individuals with Disabilities into the Community

Promoting Pathways to the 21st Century Economy for All Virginians While Maximizing the Value of Commonwealth Resources

Health and Human Resources Management Tools & Practices

Data Analytics
Financial Stewardship
Motivational Interviewing
Information Technology Management
Performance Management

Foundational Principles

Customer-Centric
Culturally Competent
Trauma-Informed
Focused on Systems of Care
Reality: Issues Cross Agencies and Secretariats

- Transition Issues
  - Mental Health
  - Opioid and Heroin Overdose Epidemic
  - Department of Justice Settlement
  - Homelessness
  - Children’s Cabinet
  - Plan for Well-Being
- Human Resource Issues
- Information Sharing
It is increasingly rare that the issues we face fit neatly within an agency or secretariat.
Data Sharing as a Tool to Monitor Programs

- 2.66 million people were enrolled or listed in Child Protective Services, Foster Care, Food Stamps, Medicaid and TANF in a recent program year.
- 35 percent of enrollees (929,260) were in two or more of these programs.
- 10 percent show up in three or more of these programs.

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Medicaid

- **What has been done:** MIRC reforms, ARTS benefit, waiver redesign, GAP
- **What is underway:** MLTSS and BH to managed care
- **What happens under per capita caps:** inability to innovate
Reduced Funding = Difficult policy choices

- Flexibility needed
- Innovation lost
Behavioral Health: Reforming the System

System of Pieces: State operated hospitals, locally governed CSBs, private providers

- Reform must consider the system’s multiple parts
- Align with what exists
- Cannot fix problems in state system as a “one-off” – solution must be comprehensive
Ownership + dedicated leaders + funding

- Homelessness
- Opioid and Heroin Overdose Epidemic
- Behavioral Health
- Children’s Cabinet – Petersburg initiative
Addiction Policy Framework

- **Harm reduction** until treatment is available and accepted
- **Treatment** for those who are addicted
- **Prevention** through reducing the supply of legal opiates
- **Prevention** through tracking and reducing the supply of illegal opiates
- **Culture changes** in 3 areas
Children’s Cabinet

MISSION: The Children’s Cabinet coordinates and aligns state resources, policies, and practices to enable all children and families to thrive.

VISION: All Virginia children are healthy, equipped to succeed academically, and ready to thrive in a 21st century economy.

Our Approach
- Collaborative
- Community-informed
- Data-driven
- Stakeholder-engaged

Local Agencies
- Engage local agencies

State Agencies
- Convene interagency working groups

Community Stakeholders
- Involve stakeholders

Classrooms, not Courtrooms Initiative

Enable greater interagency collaboration

Increase access to prevention and early intervention services

Advance Policy

Lead Initiatives
- Data informs policies and initiatives
What Impacts Health and Health Outcomes?

- Lifestyle & Behavior: 40%
- Social: 15%
- Environmental: 5%
- Human Biology: 30%
- Focus: Medical Care: 10%
Questions?